FIVE QUARTER OPERATING AND FINANCIAL TREND REPORT
(in thousands, excpet per share amounts)

Same Store Contracts
Atneed Contracts
Preneed Contracts
Total Same Store Funeral Contracts
Acquisition Contracts
Atneed Contracts
Preneed Contracts
Total Acquisition Funeral Contracts
Total Funeral Contracts
Funeral Operating Revenue
Same Store Revenue
Acquisition Revenue
Total Funeral Operating Revenue
Cemetery Operating Revenue
Same Store Revenue
Acquisition Revenue
Total Cemetery Operating Revenue
Financial Revenue
Preneed Funeral Commission Income
Preneed Funeral Trust and Insurance
Preneed Cemetery Trust Earnings
Preneed Cemetery Finance Charges Total Financial Revenue
Ancillary Revenue
Divested/Planned Divested Revenue
Divested/Planned Funeral Revenue
Divested/Planned Cemetery Revenue Total Divested/Planned Divested Revenue

## Total Revenue

Field EBITDA
Same Store Funeral Field EBITDA
Same Store Funeral Field EBITDA Margin
Acquisition Funeral Field EBITDA
Acquisition Funeral Field EBITDA Margin Total Funeral Field EBITDA
Total Funeral Field EBITDA Margin
Same Store Cemetery Field EBITDA
Same Store Cemetery Field EBITDA Margin
Acquisition Cemetery Field EBITDA
Acquisition Cemetery Field EBITDA Margin
Total Cemetery Field EBITDA
Total Cemetery Field EBITDA Margin
Funeral Financial EBITDA
Cemetery Financial EBITDA
Total Financial EBITDA
Total Financial EBITDA Margin

## Ancillary EBITDA

Ancillary EBITDA Margin
Divested/Planned Divested EBITDA
Divested/Planned Divested Funeral EBITDA
Divested/Planned Divested Cemetery EBITDA Total Divested/Planned Divested EBITDA Divested/Planned Divested EBITDA Margin

## Total Field EBITDA

Total Field EBITDA Margin
Overhead
Total Variable Overhead
Total Regional Fixed Overhead
Total Corporate Fixed Overhead
Total Overhead
Overhead as a percentage of revenue
Consolidated EBITDA
Consolidated EBITDA Margin
Other Expenses and Interest
Depreciation \& Amortization
Non-Cash Stock Compensation
Interest Expense
Net (Gain) Loss on Divestitures
Impairment of Goodwill and Other Intangibles
Net Gain on Insurance Reimbursements
Net Loss on Disposal of Fixed Assets
Other, Net
Pretax Income
Tax Expense on Operations
Tax Adjustment Related to Discrete Items

## Net Tax Expense

GAAP Net Income
Effective Tax Rate

| $\begin{aligned} & \hline \text { Qtr } 3 \\ & 2021 \end{aligned}$ | $\begin{aligned} & \text { Qtr } 4 \\ & 2021 \end{aligned}$ | $\begin{aligned} & \hline \text { Qtr } 1 \\ & 2022 \end{aligned}$ | $\begin{aligned} & \text { Qtr } 2 \\ & 2022 \end{aligned}$ | $\begin{aligned} & \hline \text { Qtr } 3 \\ & 2022 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| 9,341 | 9,236 | 10,031 | 8,013 | 8,029 |
| 1,548 | 1,536 | 1,688 | 1,455 | 1,470 |
| 10,889 | 10,772 | 11,719 | 9,468 | 9,499 |
| 1,445 | 1,521 | 1,514 | 1,337 | 1,403 |
| 110 | 154 | 192 | 152 | 167 |
| 1,555 | 1,675 | 1,706 | 1,489 | 1,570 |
| 12,444 | 12,447 | 13,425 | 10,957 | 11,069 |
| \$57,321 | \$57,441 | \$61,761 | \$50,757 | \$51,258 |
| 7,651 | 8,007 | 8,610 | 7,641 | 7,813 |
| \$64,972 | \$65,448 | \$70,371 | \$58,398 | \$59,071 |
| \$16,342 | \$16,288 | \$14,251 | \$16,969 | \$15,396 |
| 6,362 | 6,312 | 6,297 | 8,193 | 5,947 |
| \$22,704 | \$22,600 | \$20,548 | \$25,162 | \$21,343 |
| \$375 | \$294 | \$263 | \$409 | \$357 |
| 1,890 | 2,218 | 2,205 | 1,876 | 2,117 |
| 3,136 | 3,408 | 3,014 | 3,183 | 3,065 |
| 252 | 253 | 244 | 317 | 309 |
| \$5,653 | \$6,173 | \$5,726 | \$5,785 | \$5,848 |
| \$1,096 | \$1,046 | \$1,070 | \$980 | \$1,049 |
| \$564 | \$578 | \$446 | \$275 | \$186 |
| 52 | 86 | - | - |  |
| \$616 | \$664 | \$446 | \$275 | \$186 |
| \$95,041 | \$95,931 | \$98,161 | \$90,600 | \$87,497 |
| \$25,644 | \$24,390 | \$27,560 | \$19,036 | \$18,717 |
| 44.7\% | 42.5\% | 44.6\% | 37.5\% | 36.5\% |
| 3,371 | 3,578 | 3,750 | 3,059 | 3,036 |
| 44.1\% | 44.7\% | 43.6\% | 40.0\% | 38.9\% |
| $\begin{array}{r} \$ 29,015 \\ 44.7 \% \end{array}$ | $\begin{array}{r} \hline \$ 27,968 \\ 42.7 \% \end{array}$ | $\begin{array}{r} \hline \$ 31,310 \\ 44.5 \% \end{array}$ | $\begin{array}{r} \hline \$ 22,095 \\ 37.8 \% \end{array}$ | $\begin{array}{r} \$ 21,753 \\ 36.8 \% \end{array}$ |
| \$6,465 | \$6,939 | \$5,300 | \$6,479 | \$5,020 |
| 39.6\% | 42.6\% | 37.2\% | 38.2\% | 32.6\% |
| 3,547 | 3,140 | 3,299 | 4,640 | 2,827 |
| 55.8\% | 49.7\% | 52.4\% | 56.6\% | 47.5\% |
| \$10,012 | \$10,079 | \$8,599 | \$11,119 | \$7,847 |
| 44.1\% | 44.6\% | 41.8\% | 44.2\% | 36.8\% |
| \$1,974 | \$2,251 | \$2,177 | \$1,981 | \$2,216 |
| 3,265 | 3,532 | 3,120 | 3,364 | 3,233 |
| \$5,239 | \$5,783 | \$5,297 | \$5,345 | \$5,449 |
| 92.7\% | 93.7\% | 92.5\% | 92.4\% | 93.2\% |
| \$274 | \$216 | \$221 | \$151 | \$188 |
| 25.0\% | 20.7\% | 20.7\% | 15.4\% | 17.9\% |
| \$92 | \$127 | \$27 | (\$75) | \$16 |
| 19 | 16 | - | - |  |
| \$111 | \$143 | \$27 | (\$75) | \$16 |
| 18.0\% | 21.5\% | 6.1\% | -27.3\% | 8.6\% |
| \$44,651 $47.0 \%$ | \$44,189 <br> $46.1 \%$ | $\$ 45,454$ $46.3 \%$ | $\$ 38,635$ | $\begin{array}{r} \$ 35,253 \\ 40.3 \% \end{array}$ |
| 47.0\% | 46.1\% | 46.3\% | 42.6\% |  |
| \$7,103 | \$7,465 | \$5,175 | \$4,520 | \$5,627 |
| 1,326 | 1,351 | 1,340 | 1,595 | 1,159 |
| 5,855 | 6,144 | 6,631 | 7,398 | 7,043 |
| \$14,284 | \$14,960 | \$13,146 | \$13,513 | \$13,829 |
| 15.0\% | 15.6\% | 13.4\% | 14.9\% | 15.8\% |
| \$30,367 | \$29,229 | \$32,308 | \$25,122 | \$21,424 |
| 32.0\% | 30.5\% | 32.9\% | 27.7\% | 24.5\% |
| \$4,950 | \$5,034 | \$4,783 | \$5,112 | \$4,716 |
| 1,294 | 1,681 | 1,607 | 1,478 | 1,493 |
| 5,076 | 5,307 | 5,542 | 5,988 | 6,678 |
| 282 | $(1,035)$ | 703 | $(1,278)$ | - |
| 500 | - | - | (1) | - |
| - | - | $(1,899)$ | $(1,376)$ | - |
| 76 | 324 | 64 | 85 | (7) |
| 21 | (3) | 24 | (7) | (95) |
| \$18,168 | \$17,921 | \$21,484 | \$15,120 | \$8,639 |
| 5,125 | 4,850 | 5,704 | 4,234 | 2,640 |
| (3) | (276) | (622) | (13) | 139 |
| \$5,122 | \$4,574 | \$5,082 | \$4,221 | \$2,779 |
| \$13,046 | \$13,347 | \$16,402 | \$10,899 | \$5,860 |
| 28.2\% | 25.5\% | 23.7\% | 27.9\% | 32.2\% |

## FIVE QUARTER OPERATING AND FINANCIAL TREND REPORT

(in thousands, excpet per share amounts)

## Special Items

Severance and Separation Costs
Net (Gain) Loss on Divestitures
Impairment of Goodwill and Other Intangibles
Net Gain on Insurance Reimbursements Litigation Reserve
Disaster Recovery and Pandemic Costs
Other Special Items
Change in uncertain tax reserves and other
Sum of Special Items
Tax Effect on Special Items
Adjusted Net Income
Adjusted Net Income Margin
Adjusted Basic Earnings Per Share
Adjusted Diluted Earnings Per Share
GAAP Basic Earnings Per Share
GAAP Diluted Earnings Per Share
Weighted Average Basic Shares Outstanding
Weighted Average Dilued Shares Outstanding
Reconciliation of Consolidated EBITDA to Adjusted Consolidated EBITDA

## Consolidated EBITDA

Severance and Separation Costs
Litigation Reserve
Disaster Recovery and Pandemic Costs
Other Special Items
Adjusted Consolidated EBITDA
Adjusted Consolidated EBITDA Margin

| $\begin{aligned} & \hline \text { Qtr } 3 \\ & 2021 \end{aligned}$ | $\begin{aligned} & \hline \text { Qtr } 4 \\ & 2021 \end{aligned}$ | $\begin{aligned} & \text { Qtr } 1 \\ & 2022 \end{aligned}$ | $\begin{aligned} & \text { Qtr } 2 \\ & 2022 \end{aligned}$ | $\begin{aligned} & \hline \text { Qtr } 3 \\ & 2022 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| - | - | - | - | \$1,431 |
| 282 | $(1,035)$ | 703 | $(1,278)$ | - |
| 500 | - | - | - | - |
| - | - | $(1,899)$ | $(1,376)$ |  |
| - | 1,050 | - | 200 | - |
| 1,002 | 116 | 168 | - | - |
| 1,020 | - | - | - |  |
| - | - | (533) | - | - |
| \$2,804 | \$131 | (\$1,561) | $(\$ 2,454)$ | \$1,431 |
| 738 | (116) | (273) | (653) | 356 |
| \$15,112 | \$13,594 | \$15,114 | \$9,098 | \$6,935 |
| 15.9\% | 14.2\% | 15.4\% | 10.0\% | 7.9\% |
| \$0.86 | \$0.83 | \$0.99 | \$0.61 | \$0.47 |
| \$0.82 | \$0.78 | \$0.92 | \$0.58 | \$0.45 |
| \$0.74 | \$0.82 | \$1.07 | \$0.74 | \$0.40 |
| \$0.71 | \$0.77 | \$1.00 | \$0.69 | \$0.38 |
| 17,499 | 16,233 | 15,244 | 14,798 | 14,689 |
| 18,246 | 17,400 | 16,369 | 15,712 | 15,537 |
| \$30,367 | \$29,229 | \$32,308 | \$25,122 | \$21,424 |
| - | - | - | - | 1,431 |
| - | 1,050 |  | 200 | - |
| 1,002 | 116 | 168 | - | - |
| 1,020 | - | - | - | - |
| \$32,389 | \$30,395 | \$32,476 | \$25,322 | \$22,855 |
| 34.1\% | 31.7\% | 33.1\% | 27.9\% | 26.1\% |

Funeral homes and cemeteries purchased after December 31, 2017 are referred to as "Acquired" in our Trend Report. This
classification of acquisitions has been important to management and investors in monitoring the results of these businesses and to gauge the leveraging performance contribution that a selective acquisition program can have on total company performance. The presentation below highlights the impact of the 2017 Acquired Portfolio that moved from Acquired to Same Store beginning January 1, 2022 (in thousands).

|  | $\begin{aligned} & \hline \text { Qtr } 1 \\ & 2021 \end{aligned}$ | $\begin{aligned} & \hline \text { Qtr } 2 \\ & 2021 \end{aligned}$ | $\begin{aligned} & \hline \text { Qtr } 3 \\ & 2021 \end{aligned}$ | $\begin{aligned} & \hline \text { Qtr } 4 \\ & 2022 \end{aligned}$ | YTD December 2021 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue |  |  |  |  |  |
| 2017 Acquired Portfolio | \$2,154 | \$1,618 | \$1,703 | \$1,974 | \$7,449 |
| EBITDA |  |  |  |  |  |
| 2017 Acquired Portfolio | \$821 | \$491 | \$602 | \$737 | \$2,651 |

The tables above include the use of certain financial measures that are not GAAP measures. The Non-GAAP financial measures are presented for additional information and are reconcilded to their most comparable GAAP measures below. We define our NonGAAP measures as "Adjusted" which is reflected on our Five Quarter Operating and Financial Trend Report.

Reconciliation of GAAP Net Income to Adjusted Net Income for the five quarter period (in thousands):

GAAP Net Income
Special Items, Net of Tax
Adjusted Net Income

| $\begin{aligned} & \text { Qtr } 3 \\ & 2021 \end{aligned}$ |  | $\begin{aligned} & \hline \text { Qtr } 4 \\ & 2021 \end{aligned}$ |  | $\begin{aligned} & \text { Qtr } 1 \\ & 2022 \end{aligned}$ |  | $\begin{aligned} & \text { Qtr } 2 \\ & 2022 \end{aligned}$ |  | $\begin{aligned} & \text { Qtr } 3 \\ & 2022 \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 13,046 | \$ | 13,347 | \$ | 16,402 | \$ | 10,899 | \$ | 5,860 |
|  | 2,066 |  | 247 |  | $(1,288)$ |  | $(1,801)$ |  | 1,075 |
| \$ | 15,112 | \$ | 13,594 | \$ | 15,114 | \$ | 9,098 | \$ | 6,935 |

Reconciliation of GAAP Basic Earnings Per Share to Adjusted Basic Earnings Per Share for the five quarter period:

GAAP Basic Earnings Per Share
Effect of Special Items
Adjusted Basic Earnings Per Share

| $\begin{aligned} & \text { Qtr } 3 \\ & 2021 \end{aligned}$ |  | $\begin{aligned} & \hline \text { Qtr } 4 \\ & 2021 \end{aligned}$ |  | $\begin{aligned} & \text { Qtr } 1 \\ & 2022 \end{aligned}$ |  | $\begin{aligned} & \text { Qtr } 2 \\ & 2022 \end{aligned}$ |  | $\begin{aligned} & \hline \text { Qtr } 3 \\ & 2022 \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 0.74 | \$ | 0.82 | \$ | 1.07 | \$ | 0.74 | \$ | 0.40 |
|  | 0.12 |  | 0.01 |  | (0.08) |  | (0.13) |  | 0.07 |
| \$ | 0.86 | \$ | 0.83 | \$ | 0.99 | \$ | 0.61 | \$ | 0.47 |

Reconciliation of GAAP Diluted Earnings Per Share to Adjusted Diluted Earnings Per Share for the five quarter period:

GAAP Diluted Earnings Per Share
Effect of Special Items
Adjusted Diluted Earnings Per Share

| $\begin{aligned} & \hline \text { Qtr } 3 \\ & 2021 \end{aligned}$ |  | $\begin{aligned} & \hline \text { Qtr } 4 \\ & 2021 \end{aligned}$ |  | $\begin{aligned} & \hline \text { Qtr } 1 \\ & 2022 \end{aligned}$ |  | $\begin{aligned} & \text { Qtr } 2 \\ & 2022 \end{aligned}$ |  | $\begin{aligned} & \text { Qtr } 3 \\ & 2022 \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 0.71 | \$ | 0.77 | \$ | 1.00 | \$ | 0.69 | \$ | 0.38 |
|  | 0.11 |  | 0.01 |  | (0.08) |  | (0.11) |  | 0.07 |
| \$ | 0.82 | \$ | 0.78 | \$ | 0.92 | \$ | 0.58 | \$ | 0.45 |

Reconciliation of GAAP Net Income to Adjusted Consolidated EBITDA for the five quarter period (in thousands):

## GAAP Net Income

Net Tax Expense
Pretax Income

Depreciation \& Amortization
Non-Cash Stock Compensation
Interest Expense
Net (Gain) Loss on Divestitures
mpairment of Goodwill and Other Intangibles
Net Gain on Insurance Reimbursements
Net (Gain) Loss on Disposal of Fixed Assets
Other, Net
Special Items
Adjusted Consolidated EBITDA
Revenue
Adjusted Consolidated EBITDA Margin

| $\begin{aligned} & \hline \text { Qtr } 3 \\ & 2021 \end{aligned}$ |  | $\begin{aligned} & \hline \text { Qtr } 4 \\ & 2021 \end{aligned}$ |  | $\begin{aligned} & \text { Qtr } 1 \\ & 2022 \end{aligned}$ |  | $\begin{aligned} & \text { Qtr } 2 \\ & 2022 \end{aligned}$ |  | $\begin{aligned} & \text { Qtr } 3 \\ & 2022 \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 13,046 | \$ | 13,347 | \$ | 16,402 | \$ | 10,899 | \$ | 5,860 |
|  | 5,122 |  | 4,574 |  | 5,082 |  | 4,221 |  | 2,779 |
| \$ | 18,168 | \$ | 17,921 | \$ | 21,484 | \$ | 15,120 | \$ | 8,639 |
|  | 4,950 |  | 5,034 |  | 4,783 |  | 5,112 |  | 4,716 |
|  | 1,294 |  | 1,681 |  | 1,607 |  | 1,478 |  | 1,493 |
|  | 5,076 |  | 5,307 |  | 5,542 |  | 5,988 |  | 6,678 |
|  | 282 |  | $(1,035)$ |  | 703 |  | $(1,278)$ |  | - |
|  | 500 |  | - |  | - |  | - |  | - |
|  | - |  | - |  | $(1,899)$ |  | $(1,376)$ |  | - |
|  | 76 |  | 324 |  | 64 |  | 85 |  | (7) |
|  | 21 |  | (3) |  | 24 |  | (7) |  | (95) |
|  | 2,022 |  | 1,166 |  | 168 |  | 200 |  | 1,431 |
| \$ | 32,389 | \$ | 30,395 | \$ | 32,476 | \$ | 25,322 | \$ | 22,855 |
| \$ | 95,041 | \$ | 95,931 | \$ | 98,161 | \$ | 90,600 | \$ | 87,497 |
|  | 34.1\% |  | 31.7\% |  | 33.1\% |  | 27.9\% |  | 26.1\% |

