FIVE QUARTER OPERATING AND FINANCIAL TREND REPORT
(in thousands, except per share amounts)

Same Store Contracts
Atneed Contracts
Preneed Contracts
Total Same Store Funeral Contracts

## Acquisition Contracts

Atneed Contracts
Preneed Contracts
Total Acquisition Funeral Contracts
Total Funeral Contracts
Funeral Operating Revenue
Same Store Revenue
Acquisition Revenue
Total Funeral Operating Revenue
Cemetery Operating Revenue
Same Store Revenue
Acquisition Revenue
Total Cemetery Operating Revenue

## Financial Revenue

Preneed Funeral Commission Income
Preneed Funeral Trust and Insurance
Cemetery Trust Earnings
Preneed Cemetery Finance Charges
Total Financial Revenue

## Other Revenue

Divested/Planned Divested Revenue
Funeral Revenue
Cemetery Revenue
Total Divested/Planned Divested Revenue

## Total Revenue

Field EBITDA
Same Store Funeral Field EBITDA
Same Store Funeral Field EBITDA Margin
Acquisition Funeral Field EBITDA
Acquisition Funeral Field EBITDA Margin
Total Funeral Field EBITDA
Total Funeral Field EBITDA Margin
Same Store Cemetery Field EBITDA
Same Store Cemetery Field EBITDA Margin
Acquired Cemetery Field EBITDA
Acquired Cemetery Field EBITDA Margin
Total Cemetery Field EBITDA
Total Cemetery Field EBITDA Margin
Funeral Financial EBITDA
Cemetery Financial EBITDA
Total Financial EBITDA
Total Financial EBITDA Margin

## Other EBITDA

Other EBITDA Margin
Total Divested/Planned Divested EBITDA
Funeral EBITDA
Cemetery EBITDA
Total Divested/Planned Divested EBITDA
Total Divested/Planned Divested EBITDA Margin
Total Field EBITDA
Total Field EBITDA Margin
Overhead
Total Variable Overhead
Total Regional Fixed Overhead
Total Corporate Fixed Overhead
Total Overhead
Overhead as a percentage of Revenue
Consolidated EBITDA
Consolidated EBITDA Margin
Other Expenses and Interest
Depreciation \& Amortization
Non-Cash Stock Compensation
Interest Expense
Accretion of Discount on Convert. Sub. Notes
Loss (Gain) on Early Extinguishment of Debt
Other, Net
Pretax Income/(Loss)

## Tax Provision

Tax Expense Related to Divested Business
Tax Adjustment Related to Certain Discrete Items
Net Tax Provision
GAAP Net Income/(Loss)
Effective Tax Rate

| $\begin{aligned} & \hline \text { Qtr } 4 \\ & 2018 \end{aligned}$ | $\begin{aligned} & \hline \text { Qtr } 1 \\ & 2019 \end{aligned}$ | $\begin{aligned} & \hline \text { Qtr } 2 \\ & 2019 \end{aligned}$ | $\begin{aligned} & \hline \text { Qtr } 3 \\ & 2019 \end{aligned}$ | $\begin{aligned} & \hline \text { Qtr } 4 \\ & 2019 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| 6,287 | 6,668 | 6,248 | 6,281 | 6,647 |
| 1,415 | 1,451 | 1,422 | 1,361 | 1,466 |
| 7,702 | 8,119 | 7,670 | 7,642 | 8,113 |
| 1,021 | 1,063 | 1,049 | 1,031 | 1,753 |
| 151 | 157 | 164 | 111 | 154 |
| 1,172 | 1,220 | 1,213 | 1,142 | 1,907 |
| 8,874 | 9,339 | 8,883 | 8,784 | 10,020 |
| \$41,648 | \$43,879 | \$40,653 | \$40,304 | \$42,410 |
| 7,846 | 8,092 | 7,802 | 7,366 | 9,886 |
| \$49,494 | \$51,971 | \$48,455 | \$47,670 | \$52,296 |
| \$10,907 | \$11,289 | \$13,227 | \$12,817 | \$12,122 |
| - | - | - | - | 295 |
| \$10,907 | \$11,289 | \$13,227 | \$12,817 | \$12,417 |
| \$320 | \$359 | \$329 | \$436 | \$351 |
| 1,801 | 1,807 | 1,803 | 1,671 | 1,777 |
| 1,434 | 1,251 | 1,623 | 1,446 | 1,715 |
| 420 | 378 | 395 | 345 | 336 |
| \$3,975 | \$3,795 | \$4,150 | \$3,898 | \$4,179 |
| - | - | - | - | \$748 |
| \$ 2,141 | \$ 2,026 | \$ 1,920 | \$ 1,740 | \$ 1,509 |
| - | - | - | - | - |
| \$2,141 | \$2,026 | \$1,920 | \$1,740 | \$1,509 |
| \$66,517 | \$69,081 | \$67,752 | \$66,125 | \$71,149 |
| \$15,487 | \$17,654 | \$15,100 | \$14,849 | \$16,335 |
| 37.2\% | 40.2\% | 37.1\% | 36.8\% | 38.5\% |
| 3,108 | 3,156 | 3,006 | 2,652 | 3,733 |
| 39.6\% | 39.0\% | 38.5\% | 36.0\% | 37.8\% |
| \$18,595 | \$20,810 | \$18,106 | \$17,501 | \$20,068 |
| 37.6\% | 40.0\% | 37.4\% | 36.7\% | 38.4\% |
| \$3,127 | \$3,661 | \$4,808 | \$4,439 | \$4,147 |
| 28.7\% | 32.4\% | 36.3\% | 34.6\% | 34.2\% |
| - | - | - | - | 73 |
| 0.0\% | 0.0\% | 0.0\% | 0.0\% | 24.7\% |
| \$3,127 | \$3,661 | \$4,808 | \$4,439 | \$4,220 |
| 28.7\% | 32.4\% | 36.3\% | 34.6\% | 34.0\% |
| \$1,888 | \$1,899 | \$1,892 | \$1,842 | \$1,884 |
| 1,709 | 1,495 | 1,872 | 1,645 | 1,890 |
| \$3,597 | \$3,394 | \$3,764 | \$3,487 | \$3,774 |
| 90.5\% | 89.4\% | 90.7\% | 89.5\% | 90.3\% |
| $0.0 \%$ | $0.0 \%$ | -0.0\% | -0.0\% | $\begin{gathered} \$ 298 \\ 39.8 \% \end{gathered}$ |
| \$ 517 | \$ 458 | \$ 422 | \$ 304 | \$ 253 |
| - | - | - | - | - |
| \$517 | \$458 | \$422 | \$304 | \$253 |
| 24.1\% | 22.6\% | 0.0\% | 0.0\% | 0.0\% |
| $\begin{array}{r} \$ 25,836 \\ 38.8 \% \end{array}$ | $\begin{array}{r} \$ 28,323 \\ 41.0 \% \end{array}$ | $\begin{array}{r} \$ 27,100 \\ 40.0 \% \end{array}$ | $\begin{array}{r} \$ 25,731 \\ 38.9 \% \end{array}$ | $\begin{array}{r} \$ 28,613 \\ 40.2 \% \end{array}$ |
| \$6,006 | \$1,938 | \$3,042 | \$2,852 | \$6,285 |
| 977 | 1,001 | 1,028 | 1,062 | 961 |
| 4,930 | 4,877 | 4,726 | 4,925 | 4,857 |
| \$11,913 | \$7,816 | \$8,796 | \$8,839 | \$12,103 |
| 17.9\% | 11.3\% | 13.0\% | 13.4\% | 17.0\% |
| \$13,923 | \$20,507 | \$18,304 | \$16,892 | \$16,510 |
| 20.9\% | 29.7\% | 27.0\% | 25.5\% | 23.2\% |
| \$4,330 | \$4,323 | \$4,597 | \$4,435 | \$4,416 |
| 3,659 | 585 | 518 | 513 | 537 |
| 6,346 | 6,328 | 6,296 | 6,283 | 6,615 |
| 231 | 57 | 60 | 61 | 63 |
| (434) | - | - | - | - |
| 893 | 13 | (175) | 4,076 | 196 |
| $(\$ 1,102)$ | \$9,201 | \$7,008 | \$1,524 | \$4,683 |
| 331 | 2,577 | 2,043 | 70 | 1,794 |
| - | - | - | 860 | 51 |
| 1,225 | 99 | 103 | 17 | 269 |
| \$1,556 | \$2,676 | \$2,146 | \$947 | \$2,114 |
| $(\$ 2,658)$ | \$6,525 | \$4,862 | \$577 | \$2,569 |
| -141.2\% | 29.1\% | 30.6\% | 62.1\% | 45.1\% |

## FIVE QUARTER OPERATING AND FINANCIAL TREND REPORT

 (in thousands, except per share amounts)|  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Special Items, Net of tax except for ** |  |  |  |  |  |
| Acquisition and Divestiture Expenses | - | - | - | - | \$1,646 |
| Severance and Retirement Costs | 1,134 | 171 | 483 | 235 | 62 |
| Performance Awards Cancellation Write-off | 2,594 | - | - | - | - |
| Accretion of Discount on Convert. Sub. Notes ** | 231 | 57 | 60 | 61 | 63 |
| Net Loss (Gain) on Early Extinguishment of Debt | (343) | - | - | - | - |
| Net Loss on Sale of Business and Other Costs | 162 | - | - | 3,143 | 188 |
| Goodwill and Other Impairments | 805 | - | - | 577 | 184 |
| Litigation Reserve | 790 | 99 | 281 | 74 | 138 |
| Natural Disaster Costs | 345 | - | - | - | - |
| Tax Expense Related to Divested Business | - | - | - | 860 | 51 |
| Gain on Insurance Reimbursements | - | - | - | (504) | (195) |
| Other Special Items | - | - | - | - | 265 |
| Tax Adjustment Related to Certain Discrete Items ** | 1,225 | - | - | - | - |
| Sum of Special Items | \$6,943 | \$327 | \$824 | \$4,446 | \$2,402 |
| Adjusted Net Income | \$4,285 | \$6,852 | \$5,686 | \$5,023 | \$4,971 |
| Adjusted Net Profit Margin | 6.4\% | 9.9\% | 8.4\% | 7.6\% | 7.0\% |
| Adjusted Basic EPS | \$0.23 | \$0.38 | \$0.31 | \$0.28 | \$0.28 |
| Adjusted Diluted EPS | \$0.23 | \$0.38 | \$0.31 | \$0.28 | \$0.28 |
| GAAP Basic EPS | (\$0.14) | \$0.36 | \$0.27 | \$0.03 | \$0.14 |
| GAAP Diluted EPS | (\$0.14) | \$0.36 | \$0.27 | \$0.03 | \$0.14 |
| Average Number of Basic Shares Outstanding | 18,772 | 18,057 | 17,959 | 17,737 | 17,760 |
| Average Number of Diluted Shares Outstanding | 18,838 | 18,097 | 17,988 | 17,768 | 17,901 |
| Reconciliation of Consolidated EBITDA to Adjusted |  |  |  |  |  |
| Consolidated EBITDA <br> Consolidated EBITDA | \$13,923 | \$20,507 | \$18,304 | \$16,892 | \$16,510 |
| Acquisition and Divestiture Expenses | - | - | - | - | 2,083 |
| Severance and Retirement Costs | 1,435 | 217 | 611 | 298 | 79 |
| Litigation Reserve | 1,000 | 125 | 356 | 94 | 175 |
| Natural Disaster Costs | 437 | - | - | - | - |
| Other Special Items | - | - | - | - | 336 |
| Adjusted Consolidated EBITDA | \$16,795 | \$20,849 | \$19,271 | \$17,284 | \$19,183 |
| Adjusted Consolidated EBITDA Margin | 25.2\% | 30.2\% | 28.4\% | 26.1\% | 27.0\% |

Funeral homes and cemeteries purchased after December 31, 2014 are referred to as "Acquired" in our Trend Report. This classification of acquisitions has been important to management and investors in monitoring the results of these businesses and to gauge the leveraging performance contribution that a selective
acquisition program can have on total company performance. The presentation below highlights the impact of the 2014 Acquired Portfolio that moved from Acquired to Same Store beginning January 1, 2019.

| Qtr 1 | Qtr 2 | Qtr 3 | Qtr 4 | YTD December |
| :---: | :---: | :---: | :---: | :---: |
| 2018 | 2018 | 2018 | 2018 | 2018 |

## Revenue

2014 Acquired Portfolio
EBITDA
2014 Acquired Portfolio
\$3,611
\$1,565
\$3,169
\$1,284
\$2,899
\$1,066
\$3,310
\$1,339
\$12,989

The tables above include the use of certain financial measures that are not GAAP measures. The Non-GAAP financial measures are presented for additional
information and are reconcilded to their most comparable GAAP measures below. We define our Non-GAAP measures as "Adjusted" which is reflected on our Five Quarter Operating and Financial Trend Report.

Reconciliation of GAAP Net Income to Adjusted Net Income for the five quarter period (thousands):

GAAP Net Income/(Loss)
Special Items, Net of tax
Adjusted Net Income

| $\begin{aligned} & \hline \text { Qtr } 4 \\ & 2018 \end{aligned}$ | $\begin{aligned} & \text { Qtr } 1 \\ & 2019 \end{aligned}$ | $\begin{aligned} & \text { Qtr } 2 \\ & 2019 \end{aligned}$ | $\begin{aligned} & \text { Qtr } 3 \\ & 2019 \end{aligned}$ | $\begin{aligned} & \text { Qtr } 4 \\ & 2019 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| (\$2,658) | \$6,525 | \$4,862 | \$577 | \$2,569 |
| 6,943 | 327 | 824 | 4,446 | 2,402 |
| \$4,285 | \$6,852 | \$5,686 | \$5,023 | \$4,971 |

Reconciliation of GAAP Basic Earnings Per Share to Adjusted Basic Earnings Per Share for the five quarter period (thousands):

GAAP Basic EPS
Effect of Special Items
Adjusted Basic EPS

| $\begin{aligned} & \text { Qtr } 4 \\ & 2018 \end{aligned}$ | $\begin{aligned} & \hline \text { Qtr } 1 \\ & 2019 \end{aligned}$ | $\begin{aligned} & \hline \text { Qtr } 2 \\ & 2019 \end{aligned}$ | $\begin{aligned} & \text { Qtr } 3 \\ & 2019 \end{aligned}$ | $\begin{aligned} & \hline \text { Qtr } 4 \\ & 2019 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| (\$0.14) | \$0.36 | \$0.27 | \$0.03 | \$0.14 |
| 0.37 | 0.02 | 0.04 | 0.25 | 0.14 |
| \$0.23 | \$0.38 | \$0.31 | \$0.28 | \$0.28 |

Reconciliation of GAAP Diluted Earnings Per Share to Adjusted Diluted Earnings Per Share for the five quarter period (thousands):

GAAP Diluted EPS
Effect of Special Items
Adjusted Diluted EPS

| Qtr 4 <br> 2018 | Qtr 1 <br> 2019 | Qtr 2 <br> 2019 | Qtr 3 <br> 2019 | Qtr 4 |
| ---: | ---: | ---: | ---: | ---: |
| $(\$ 0.14)$ | $\$ 0.36$ | $\$ 0.27$ | $\$ 0.03$ | $\$ 0.14$ |
| 0.37 | 0.02 | 0.04 | 0.25 | 0.14 |
| $\$ 0.23$ | $\$ 0.38$ | $\$ 0.31$ | $\$ 0.28$ | $\$ 0.28$ |

Reconciliation of GAAP Net Income to Adjusted Consolidated EBITDA for the five quarter period (thousands):

GAAP Net Income/(Loss)
Net Tax Provision
Pretax Income/(Loss)
Interest Expense
Accretion of Discount on Convertible Subordinated Notes
Loss/(Gain) on Early Extinguishment of Debt
Non-Cash Stock Compensation

| $\begin{array}{r} \hline \text { Qtr } 4 \\ 2018 \\ \hline \end{array}$ | $\begin{aligned} & \hline \text { Qtr } 1 \\ & 2019 \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline \text { Qtr } 2 \\ & 2019 \end{aligned}$ | $\begin{aligned} & \hline \text { Qtr } 3 \\ & 2019 \end{aligned}$ | $\begin{aligned} & \hline \text { Qtr } 4 \\ & 2019 \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| $(\$ 2,658)$ | \$6,525 | \$4,862 | \$577 | \$2,569 |
| 1,556 | 2,676 | 2,146 | 947 | 2,114 |
| $(\$ 1,102)$ | \$9,201 | \$7,008 | \$1,524 | \$4,683 |
| 6,346 | 6,328 | 6,296 | 6,283 | 6,615 |
| 231 | 57 | 60 | 61 | 63 |
| (434) | - | - | - | - |
| 3,659 | 585 | 518 | 513 | 537 |
| 4,330 | 4,323 | 4,597 | 4,435 | 4,416 |
| 893 | 13 | (175) | 4,076 | 196 |
| 2,872 | 342 | 967 | 392 | 2,673 |
| \$16,795 | \$20,849 | \$19,271 | \$17,284 | \$19,183 |
| \$ 66,517 | \$ 69,081 | \$ 67,752 | \$ 66,125 | \$ 71,149 |
| 25.2\% | 30.2\% | 28.4\% | 26.1\% | 27.0\% |

