FIVE QUARTER OPERATING AND FINANCIAL TREND REPORT
(in thousands, except per share amounts)

Same Store Contracts
Atneed Contracts
Preneed Contracts
Total Same Store Funeral Contracts
Acquisition Contracts
Atneed Contracts
Preneed Contracts
Total Acquisition Funeral Contracts
Total Funeral Contracts
Funeral Operating Revenue
Same Store Revenue
Acquisition Revenue
Total Funeral Operating Revenue
Cemetery Operating Revenue
Same Store Revenue
Acquisition Revenue
Total Cemetery Operating Revenue
Financial Revenue
Preneed Funeral Commission Income
Preneed Funeral Trust and Insurance
Cemetery Trust Earnings
Preneed Cemetery Finance Charges Total Financial Revenue

Other Revenue
Divested/Planned Divested Revenue
Funeral Revenue
Cemetery Revenue
Divested/Planned Divested Revenue

## Total Revenue

Field EBITDA
Same Store Funeral Field EBITDA
Same Store Funeral Field EBITDA Margin
Acquisition Funeral Field EBITDA
Acquisition Funeral Field EBITDA Margin
Total Funeral Field EBITDA
Total Funeral Field EBITDA Margin
Same Store Cemetery Field EBITDA
Same Store Cemetery Field EBITDA Margin
Acquired Cemetery Field EBITDA
Acquired Cemetery Field EBITDA Margin
Total Cemetery Field EBITDA
Total Cemetery Field EBITDA Margin
Funeral Financial EBITDA
Cemetery Financial EBITDA
Total Financial EBITDA
Total Financial EBITDA Margin

## Other EBITDA

Other EBITDA Margin
Divested/Planned Divested EBITDA
Divested/Planned Divested EBITDA Margin
Total Field EBITDA
Total Field EBITDA Margin

## Overhead

Total Variable Overhead
Total Regional Fixed Overhead
Total Corporate Fixed Overhead
Total Overhead
Overhead as a percentage of Revenue
Consolidated EBITDA
Consolidated EBITDA Margin
Other Expenses and Interest
Depreciation \& Amortization
Non-Cash Stock Compensation
Interest Expense
Accretion of Discount on Convert. Sub. Notes
Impairment of Goodwill and Other Intangibles Other, Net
Pretax Income (Loss)
Tax Expense on Operations
Tax Expense Related to Divested Business
Net Tax Benefit Related to Impairment
Tax Adjustment Related to Certain Discrete Items
Net Tax Expense (Benefit)
GAAP Net Income (Loss)
Effective Tax Rate


## FIVE QUARTER OPERATING AND FINANCIAL TREND REPORT

 (in thousands, except per share amounts)Special Items, Net of tax except for **
Acquisition and Divestiture Expenses
Severance and Separation Costs
Performance Awards Cancellation and Exchange
Accretion of Discount on Convert. Sub. Notes **
Net Loss on Sale of Business and Other Costs
Net Impact of Impairment of Goodwill and Other Intangibles Litigation Reserve
Natural Disaster and Pandemic Costs
Tax Expense Related to Divested Business**
Gain on Insurance Reimbursements
Other Special Items
Sum of Special Items

## Adjusted Net Income

Adjusted Net Profit Margin
Adjusted Basic Earnings Per Share
Adjusted Diluted Earnings Per Share
GAAP Basic Earnings (Loss) Per Share
GAAP Diluted Earnings (Loss) Per Share
Average Number of Basic Shares Outstanding
Average Number of Diluted Shares Outstanding

## Reconciliation of Consolidated EBITDA to Adjusted

 Consolidated EBITDA
## Consolidated EBITDA

Acquisition and Divestiture Expenses
Severance and Separation Costs Litigation Reserve
Natural Disaster and Pandemic Costs
Other Special Items
Adjusted Consolidated EBITDA
Adjusted Consolidated EBITDA Margin

| $\begin{aligned} & \hline \text { Qtr } 2 \\ & 2019 \end{aligned}$ | $\begin{aligned} & \hline \text { Qtr } 3 \\ & 2019 \end{aligned}$ | $\begin{aligned} & \hline \text { Qtr } 4 \\ & 2019 \end{aligned}$ | $\begin{aligned} & \text { Qtr } 1 \\ & 2020 \end{aligned}$ | $\begin{aligned} & \text { Qtr } 2 \\ & 2020 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| - | - | \$1,646 | \$90 | \$36 |
| 483 | 235 | 62 | 228 | 217 |
| - | - | - | - | 56 |
| 60 | 61 | 63 | 65 | 66 |
|  | 3,143 | 188 | - |  |
| - | 577 | 184 | 9,757 | 51 |
| 281 | 74 | 138 | 59 | 154 |
|  | - |  | 111 | 657 |
| - | 860 | 51 | - | - |
| - | (504) | (195) | - | - 71 |
|  | ( | 265 |  | 371 |
| \$824 | \$4,446 | \$2,402 | \$10,310 | \$1,608 |
| \$5,686 | \$5,023 | \$4,971 | \$6,113 | \$8,005 |
| 8.4\% | 7.6\% | 7.0\% | 7.9\% | 10.3\% |
| \$0.31 | \$0.28 | \$0.28 | \$0.35 | \$0.45 |
| \$0.31 | \$0.28 | \$0.28 | \$0.35 | \$0.45 |
| \$0.27 | \$0.03 | \$0.14 | (\$0.23) | \$0.36 |
| \$0.27 | \$0.03 | \$0.14 | (\$0.23) | \$0.36 |
| 17,959 | 17,737 | 17,760 | 17,805 | 17,860 |
| 17,988 | 17,768 | 17,901 | 17,805 | 17,889 |
| \$18,304 | \$16,892 | \$16,510 | \$22,223 | \$23,679 |
| - | - | \$2,083 | \$114 | \$45 |
| 611 | 298 | 79 | 288 | 275 |
| 356 | 94 | 175 | 75 | 195 |
|  | - |  | 140 | 832 |
|  | - | 336 | - | 418 |
| \$19,271 | \$17,284 | \$19,183 | \$22,840 | \$25,444 |
| 28.4\% | 26.1\% | 27.0\% | 29.5\% | 32.8\% |

Funeral homes and cemeteries purchased after December 31, 2015 are referred to as "Acquired" in our Trend Report. This classification of acquisitions has been important to management and investors in monitoring the results of these businesses and to gauge the leveraging performance contribution that a selective acquisition program can have on total company performance. The presentation below highlights the impact of the 2015 Acquired Portfolio that moved from Acquired to Same Store beginning January 1, 2020.

|  | $\begin{aligned} & \hline \text { Qtr } 1 \\ & 2019 \end{aligned}$ | $\begin{aligned} & \hline \text { Qtr } 2 \\ & 2019 \end{aligned}$ | $\begin{aligned} & \hline \text { Qtr } 3 \\ & 2019 \end{aligned}$ | $\begin{aligned} & \hline \text { Qtr } 4 \\ & 2019 \end{aligned}$ | $\begin{array}{\|c} \hline \text { YTD December } \\ 2019 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue |  |  |  |  |  |
| 2015 Acquired Portfolio | \$1,139 | \$1,222 | \$1,047 | \$1,204 | \$4,612 |
| EBITDA |  |  |  |  |  |
| 2015 Acquired Portfolio | \$417 | \$520 | \$348 | \$541 | \$1,826 |

The tables above include the use of certain financial measures that are not GAAP measures. The Non-GAAP financial measures are presented for additional information and are reconcilded to their most comparable GAAP measures below. We define our Non-GAAP measures as "Adjusted" which is reflected on our Five Quarter Operating and Financial Trend Report.

Reconciliation of GAAP Net Income (Loss) to Adjusted Net Income for the five quarter period (

GAAP Net Income (Loss)
Special Items, Net of tax
Adjusted Net Income

| Qtr 2 | Qtr 3 | Qtr 4 | Qtr 1 | Qtr 2 |
| ---: | ---: | :---: | :---: | ---: |
| 2019 | 2019 | 2019 | 2020 | 2020 |
| $\$ 4,862$ | $\$ 577$ | $\$ 2,569$ | $(\$ 4,197)$ | $\$ 6,397$ |
| 824 | 4,446 | 2,402 | 10,310 | 1,608 |

Reconciliation of GAAP Basic Earnings (Loss) Per Share to Adjusted Basic Earnings Per Share for the five quarter period (thousands):

GAAP Basic Earnings (Loss) Per Share
Effect of Special Items
Adjusted Basic Earnings Per Share

| Qtr 2 <br> 2019 | Qtr 3 | Qtr 4 | Qtr 1 | Qtr 2 |
| ---: | ---: | ---: | ---: | ---: |
| $\$ 0.27$ | 2019 | 2019 | 2020 | 2020 |
| 0.04 | $\$ 0.03$ | $\$ 0.14$ |  | $(\$ 0.23)$ |
| $\$ 0.31$ | 0.25 | 0.14 | 0.58 | 0.09 |

Reconciliation of GAAP Diluted Earnings (Loss) Per Share to Adjusted Diluted Earnings Per Share for the five quarter period (thousands):


Reconciliation of GAAP Net Income (Loss) to Adjusted Consolidated EBITDA for the five quarter period (thousands):

GAAP Net Income (Loss)
Net Tax Provision (Benefit)
Pretax Income (Loss)
Interest Expense
Accretion of Discount on Convertible Subordinated Notes
Non-Cash Stock Compensation
Depreciation \& Amortization
Impairment of Goodwill and Other Intangibles
Other, Net
Special Items
Adjusted Consolidated EBITDA
Revenue
Adjusted Consolidated EBITDA Margin

| Qtr 2 <br> 2019 | Qtr 3 | Qtr 4 <br> 2019 | Qtr 1 | Qtr 2 <br> 2019 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$ 4,862$ | $\$ 577$ | $\$ 2,569$ | $(\$ 4,197)$ | $\$ 6,397$ |
| 2,146 | 947 | 2,114 | $(2,150)$ | 3,449 |
| $\$ 7,008$ | $\$ 1,524$ | $\$ 4,683$ | $(\$ 6,347)$ | $\$ 9,846$ |
|  |  |  |  |  |
| 6,296 | 6,283 | 6,615 | 8,428 | 8,352 |
| 60 | 61 | 63 | 65 | 66 |
| 518 | 513 | 537 | 831 | 715 |
| 4,597 | 4,435 | 4,416 | 4,549 | 4,698 |
| - | 730 | 233 | 14,693 | - |
| $(175)$ | 3,346 | $(37)$ | 4 | 2 |
| 967 | 392 | 2,673 | 617 | 1,765 |
| $\$ 19,271$ | $\$ 17,284$ | $\$ 19,183$ | $\$ 22,840$ | $\$ 25,444$ |
| $\$ 67,752$ | $\$ 66,125$ | $\$ 71,149$ | $\$ 77,490$ | $\$ 77,477$ |
| $28.4 \%$ | $26.1 \%$ | $27.0 \%$ | $29.5 \%$ | $32.8 \%$ |

